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Financial Results for the 3rd quarter of FY2019

(FY2019:From April 1, 2019 to March 31, 2020)

February. 20, 2020

MITSUBISHI LOGISNEXT CO., LTD.

1. FY2019 3Q Summary



Economic Market Trends

- ➤ The worldwide economy is an increasingly worried situation for reasons such as U.S.-China trade frictions, Brexit of the United Kingdom, and geopolitical threats centered on the Middle East.
- ➤ The global stagnation of the manufacturing industry has not shown any signs of abatement, and the capital investment with the exception of the system investment has been greatly restrained. Although various indicators of Japan's economy remain solid, investment has been remarkably moderate due to the economic slump of the manufacturing industry, and the sluggishness is evident.
- Given the above economic conditions, the logistics equipment market is facing a strong headwind worldwide, and concerns about future market trends are increasing.

Summary of 3Q FY2019 Results

- ➤ Net sales increased +1.3% year-on-year, due to the consolidation of EQD in the Americas.
- > Operating profit decreased ▲23.6% year-on-year, due to lower sales in the Americas and China.
- As the closing date of Equipment Depot, Inc. (hereinafter "EQD"), of which all the shares were acquired by us on July 1, 2019, was changed from December 31 to March 31,we consolidated the results for the six months from July 1, 2019 to December 31, 2019 in the third quarter consolidation statement of income.

2. Financial Highlights



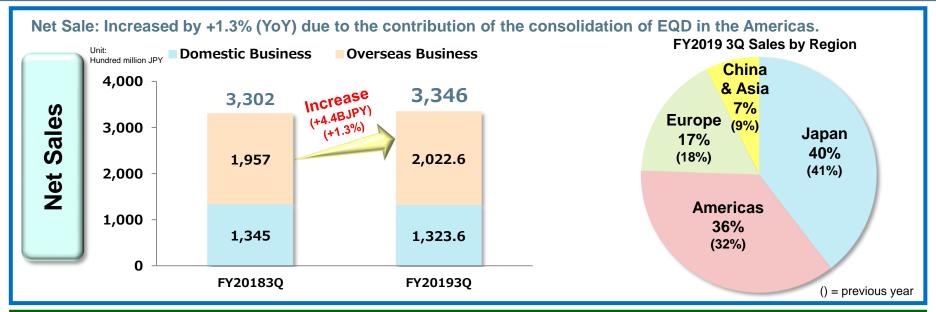
Unit: Hundred million JPY

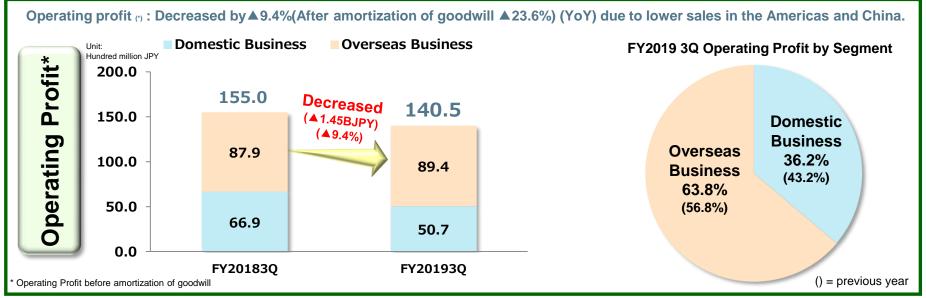
Profit and Loss Statement	FY2018 3Q	FY2019 3Q	YOY Change	
Net Sales	3,302.4	3,346.3	+43.9	+1.3%
Operating Profit (Before amortization of goodwill) (Operating profit margin)	155.0 (4.7%)	140.5 (4.2%)	▲14.5	▲9.4%
Amortization of Goodwill	66.1	72.6	_	_
Operating Profit (Operating profit margin)	88.8 (2.7%)	67.9 (2.0%)	▲20.9	▲23.6%
Ordinary Profit (Ordinary profit margin)	94.2 (2.9%)	65.0 (1.9%)	▲29.2	▲31.0%
Profit Attributable to Owners of Parent (Net income margin)	50.5 (1.5%)	30.3 (0.9%)	▲20.2	▲39.9%
Balance Sheet	FY2018	FY2019 3Q	YOY Change	
Total Assets	3,677	3,771	+140	+3.8%
Total Liabilities	otal Liabilities 2,992		+141	+4.7%
Net Assets	let Assets 685		▲1	▲0.1%

FY2018 3Q actual FX rates: USD = JPY111.14, EUR = JPY129.49, CNY = JPY16.61 FY2019 3Q actual FX rates: USD = JPY108.67, EUR = JPY121.05, CNY = JPY15.60

3. Business Results by Segment

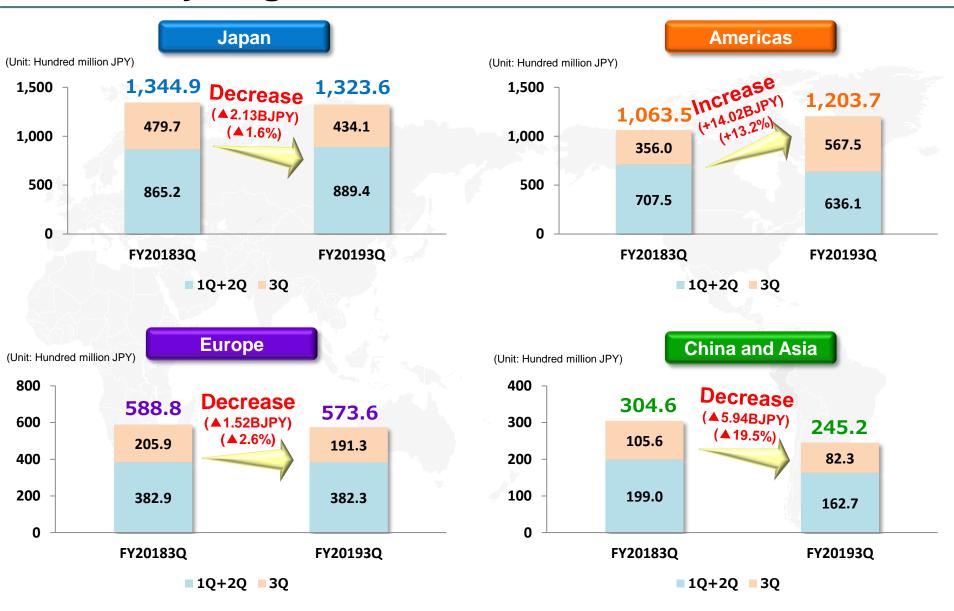






4. Sales by Region

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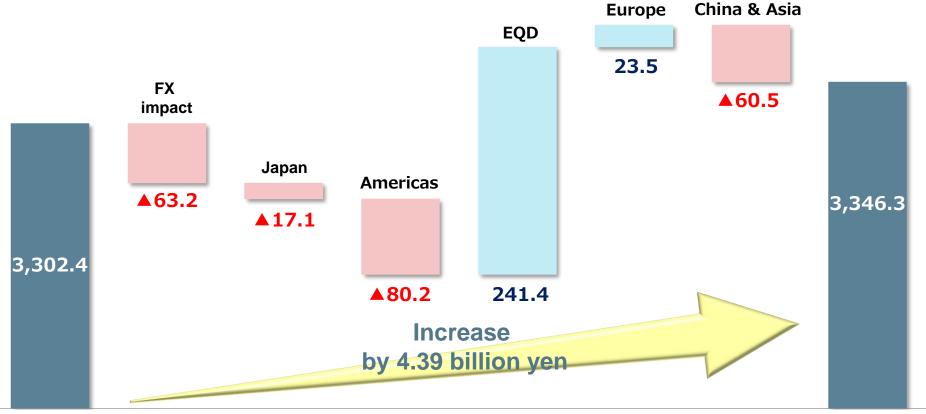
5. Net Sales FY2018 3Q vs FY2019 3Q

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Increased by +1.3% (YoY) as a result of the contribution of the consolidation of EQD in the Americas.

※ Excluding the impact of the consolidation of EQD, sales decreased ▲ 6.0% (YoY)
as a result of lower sales in the Americas and China.

(Unit: Hundred million JPY)



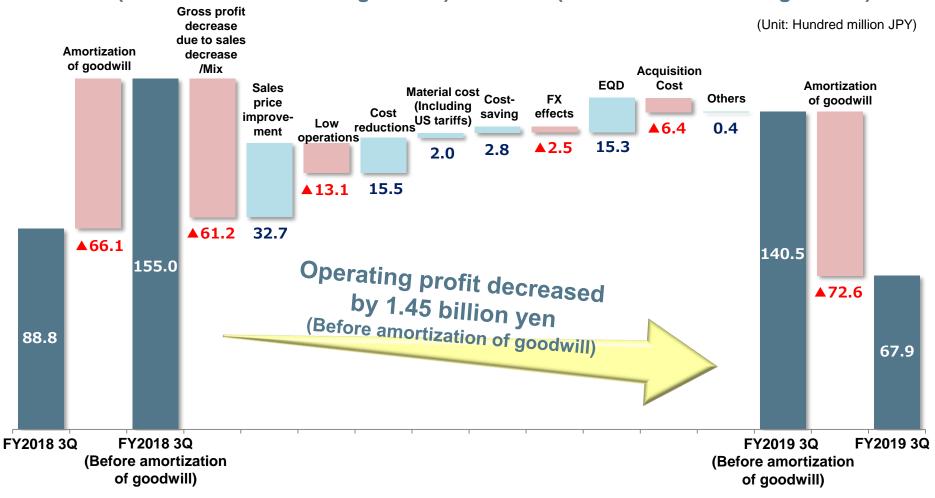
FY2018 3Q FY2019 3Q

6. Operating Profit FY2018 3Q vs FY2019 3Q

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Sales price improvement and cost improvement covered the impact of lower sales in the Americas and China, and lowering operations.

YoY ▲9.4%(Before amortization of goodwill) / ▲23.6%(After amortization of goodwill)



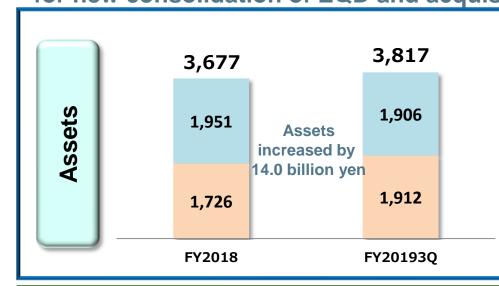
7. Consolidated Balance Sheet



Total assets and liabilities increased owing increase in borrowings for new consolidation of EQD and acquisition of EQD.

FY201930





ltem	FY2018	FY2019 3Q	Change
Current assets	1,951	1,906	▲ 45
(Tangible fixed assets)	846	1,028	+182
(Intangible fixed assets)	680	716	+36
(Investments and other assets)	200	167	▲ 33
Total fixed assets	1,726	1,912	+186
Total assets	3,677	3,817	+140

Current assets:Decrease

Decrease in accounts receivable due to a decrease in sales

Fixed assets: Increase

Increase due to new consolidation of EQD

	3,677		3,817
Liabilities/ Net Assets	2,992	Liabilities increased by 14.1 billion yen Net assets decreased by	3,133
	685	0.1 billion yen	684

ltem	FY2018	FY2019 3Q	Change
Current liabilities	1,535	1,511	▲ 24
Fixed liabilities	1,457	1,623	+166
Total liabilities	2,992	3,133	+141
Total net assets	685	684	▲ 1
Total liabilities and net assets	3,677	3,817	+140

Liability: Increase

Increase in borrowings, etc. (Mainly funding of EQD acquisitions)

Net assets:Decrease

Decrease in foreign currency translation adjustment, etc.

FY2018

8. Financial Forecast for FY2019



On February 6, 2020, our FY2019 financial forecast have revised in view of the shrinking global forklift market because of a decrease in capital investment, mainly in the manufacturing industry. The direct impact of the spread of coronavirus infections has not been factored into the revised forecast. Main reasons for the revised FY2019 financial forecast

- Considering the recent status of orders, it is judged that it is difficult to accumulate results in 4Q as in the past.
- Impact of lower sales mainly in the Americas and China could not be covered by improved sales costs and cost reductions.

(Unit: Hundred million JPY)

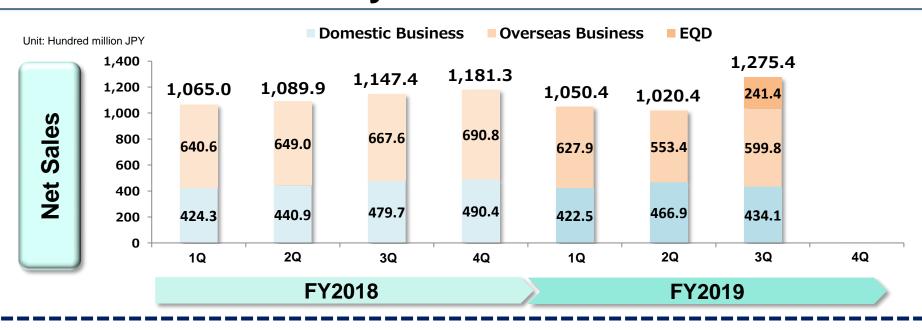
Item	FY2018 3Q (Results)	FY2018 (Results)	FY2019 3Q (Results)	FY2019 Revised Forecast (Feb. 6, 2020)	FY2019 Original Forecast (August 2019)
Units Sold	87,000 units	116,000 units	78,000 units	105,000 units	119,000 units
Net Sales	3,302	4,484	3,346	4,500	4,900
Operating Profit (Before amortization of goodwill) (Operating profit margin)	155.0 (4.7%)	219.8 (4.9%)	140.5 (4.2%)	190.0 (4.2%)	250.0 (5.1%)
Amortization of Goodwill	66.1	88.2	88.2 72.6 98. 0		110.0
Operating Profit (Operating profit margin)	88.8 (2.7%)	131.6 (2.9%)	67.9 (2.0%)	92.0 (2.0%)	140.0 (2.9%)
Ordinary Profit (Ordinary profit margin)	94.2 (2.9%)	137.1 (3.1%)	65.0 (1.9%)	87.0 (1.9%)	130.0 (2.7%)
Profit Attributable to Owners of Parent (Net income margin)	50.5 (1.5%)	70.8 (1.6%)	30.3 (0.9%)	42.0 (0.9%)	70.0 (1.4%)
Dividend per Share	_	JPY13	_	JPY13	JPY13

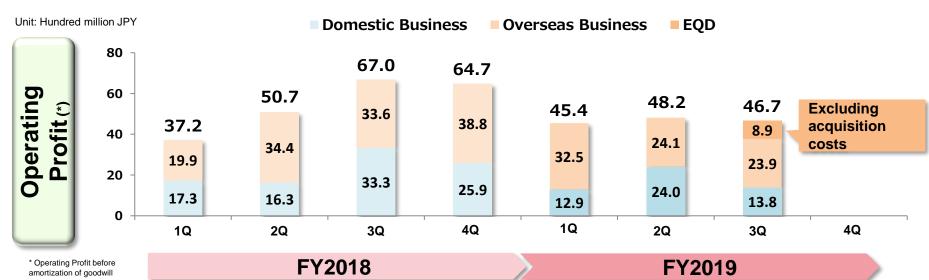
[Reference] Key Performance Indicators Logisnext

	Indicator	Formula	FY2018		FY20193Q		Commonto
	indicator	Formula		(Before amortization of goodwill)		(Before amortization of goodwill)	Comments
Performance	Return-on-assets (ROA)	Net income	1.9%	(4.2%) 1.1%	1 1%	(3.3%)	
		Total assets	1.5 /0		(3.370)	Index deteriorated due to lower net income resulting from revision of	
	Return-on-equity (ROE)	Net income	11.2%	(20.4%)	6.3%	(14.6%)	financial forecast
ď		Shareholders' equity	11.270	(201170)	0.5 /0	(= 110 /0)	
iŧ	Operating profit margin	Operating profit	2.9%	(4.9%)	2.0%	(4.2%)	
Profitability		Sales		, , , ,		(
rofi	Net income margin	Net income	1.6%	(3.5%)	0.9%	(3.0%)	
		Sales			0.070		
_	Total asset turnover	Sales	1.2 times		1.2 times		
ienc		Total assets					
Effic	Receivable turnover	Sales	5.8 times		6.0 times		
Asset Efficiency		Accounts receivable					
As	Inventory turnover	Cost of sales	5.6 times		5.4 times		
		Inventories					
ial	Capital adequacy ratio	Shareholders' equity	18.0%		17.2%		Increase in borrowings resulting from the EQD acquisition.
Financial Soundness		Total assets					the EQD acquisition.
Fin	D/E ratio	Interest-bearing debt Shareholders' equity	2.5 times		2.8 times		
		Net income					
hre	Earnings per share	Shares outstanding	JPY 66.48		JPY 38		
	Dulas assuringes notic						
	Price earnings ratio (PER)	Earnings per share	18.1 times	36.6 times		Stock prices:	
8	Price book value ratio	Share value					End of FY2018: JPY 1,205
	(PBR)	Book value per share	1.9 times		2.2 times		End of FY2019 3Q: JPY 1,390
	<u> </u>	Book value per silate					

^{* &}quot;Performance" and "Profitability" indicators are calculated based on the forecasts for the fiscal year ending March 31, 2020 (revised on February 6)

[Reference] Quarterly Financial Results Logisnext

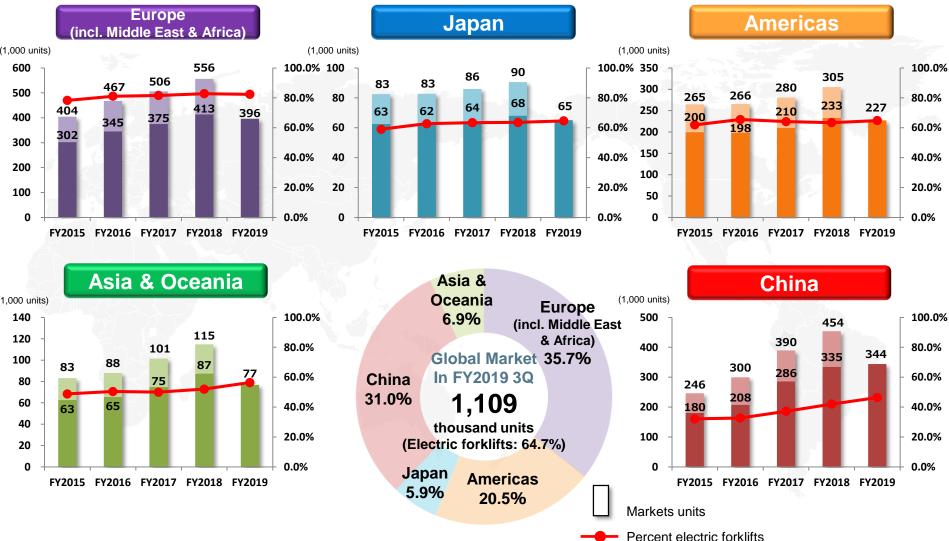




[Reference] Forklift Market Trends[Shipping] (Apr-Dec)



Due to restrained capital expenditures resulting from the stagnation in the world manufacturing industry, the global market in FY2019 3Q decreased ▲2.4% (YOY) to 1,109 thousand units.

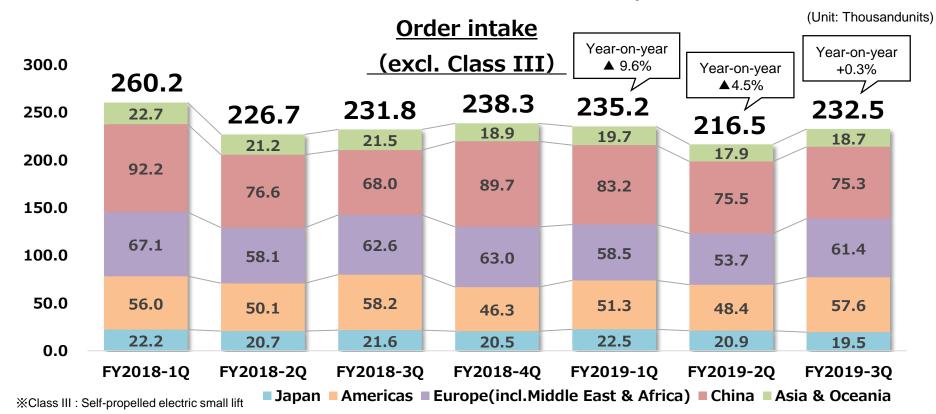


[Reference] Forklift Market Trends[Orders] (Apr-Dec)



Forklift Market Trends Analysis

- Japan: The market, which was performing strong, has been modulated since the consumption tax hike, was to fall in year-on-year terms.
- Americas: Although Market conditions continue to deteriorate due to trade friction between the U.S. and China, recently it appears to have bottomed out.
- > Europe : Orders for engine vehicles continue to deteriorate. Electric vehicles are relatively strong.
- > China: The high-end market remains bad. More severe due to the spread of coronavirus infection.
- Asia and Oceania: The market continued to deteriorate due to the drop in business sentiment in China.





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